

**THE WALLACE COLLECTION  
EXTRAORDINARY BOARD OF TRUSTEES' MEETING**

**MINUTES**

21 June 2024, 12:30

*Meeting held via video conference*

**PRESENT**

Jessica Pulay (Chair)  
Eric Ellul (EE)  
Alison Taylor (AT)  
Marcus Agius (MA)  
James Barnard (JB) *via video link*  
Marilyn Berk (MB)  
Sophie Birshan (SB)  
Spencer de Grey (SdG)  
Josephine Fitzalan Howard (JFH)  
Larry Keith (LK)  
Jakyung Moon (Jacky) Lambert (JL)  
Alexandra Shulman (AS)  
Davinder Toor (DT)

**IN ATTENDANCE**

Xavier Bray, Director (XB)  
Melanie Newlands, Director of Finance and Resources (MN)  
Sarah Harmer, Director of Development and Audiences (SH)  
Alison Smith, Director of Collections and Research (ASm)  
Léo Stefani, Assistant to the Directorate (minutes) (LS)  
Su Lungley, Assistant to the Chair (SL)

**APOLOGIES**

Alexandra Schulman (AS)  
Lord Hertford (LH)

**ORDER OF MEETING**

- The Chair opened the meeting by thanking Trustees for their attendance and by welcoming ASm to the Wallace Collection (TWC). Apologies were received from AS and LH.
- The Chair thanked EE and SdG for leading a small working group with The Wallace Collection (TWC) management team on opportunities for the development of Hertford House.

**MASTERPLAN PROJECT PRESENTATION BY SdG**

- The purpose of this meeting was to approve progress on the building project to take it to the next milestone
- SdG summarised a paper provided to Trustees, including recommendations to the Board.
- The Chair thanked SdG and EE for their presentation and opened the discussion to Trustees.

- Following a Board discussion the Chair summarised the proposed recommendations and put them to the Board for a vote.
- All recommendations were unanimously approved.

The Chair thanked the Board and concluded the meeting.